

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

1. General information

The Urban Renewal Authority (the "Authority") is a statutory body established by the Government of the Hong Kong Special Administrative Region ("Government") under the Urban Renewal Authority Ordinance (Chapter 563). The principal activities of the Authority and its subsidiaries (the "Group") have been to promote urban renewal in Hong Kong by way of redevelopment, rehabilitation, retrofitting, preservation and revitalisation. As a result of the Urban Renewal Strategy promulgated on 24 February 2011, the Group is to focus on redevelopment and rehabilitation as its core business.

The address of the Authority is 26/F, COSCO Tower, 183 Queen's Road Central, Hong Kong.

As part of the financial support for the Authority, the Government has agreed that all urban renewal sites for new projects set out in the Corporate Plans and Business Plans of the Authority, approved by the Financial Secretary ("FS") from time to time, may in principle be granted to the Authority at nominal premium, subject to satisfying FS of the need therefor.

2. Material accounting policies

The material accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Basis of preparation of the financial statements

The consolidated financial statements have been prepared under the historical cost convention and in accordance with accounting principles generally accepted in Hong Kong and comply with all applicable Hong Kong Financial Reporting Standards ("HKFRSs") (which include all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the disclosure requirements of the Hong Kong Companies Ordinance.

The preparation of financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 4.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

2. Material accounting policies (Continued)

(b) Relevant standards effective in the current year

The Group has applied the following amendments to HKFRSs issued by the HKICPA to these financial statements for the current accounting period:

HKFRS 17, *Insurance contracts*

Amendments to HKAS 8, *Accounting policies, changes in accounting estimates and errors: Definition of accounting estimates*

Amendments to HKAS 1, *Presentation of financial statements* and HKFRS Practice Statement 2, *Making materiality judgements: Disclosure of accounting policies*

Amendments to HKAS 12, *Income taxes: Deferred tax related to assets and liabilities arising from a single transaction*

Amendments to HKAS 12, *Income taxes: International tax reform — Pillar Two model rules*

None of these developments have had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

In July 2023, the HKICPA published "Accounting implications of the abolition of the MPF-LSP offsetting mechanism in Hong Kong" that provides accounting guidance relating to the abolition of offsetting mechanism effective from 1 May 2025. The abolition of the offsetting mechanism and the above guidance did not have a material impact on the Group's results and financial position.

(c) Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2024

Up to the date of issue of these consolidated financial statements, the HKICPA has issued a number of new or amended standards, which are not yet effective for the year ended 31 March 2024 and which have not been adopted in these consolidated financial statements. These include the following which may be relevant to the Group.

*Effective for accounting periods
beginning on or after*

Amendments to HKAS 1, <i>Presentation of financial statements: Classification of liabilities as current or non-current</i>	1 January 2024
Amendments to HKAS 1, <i>Presentation of financial statements: Non-current liabilities with covenants</i>	1 January 2024
Amendments to HKFRS 16, <i>Leases: Lease liability in a sale and leaseback</i>	1 January 2024

2. Material accounting policies (Continued)

(c) Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2024 (Continued)

Effective for accounting periods beginning on or after

Amendments to HKAS 7, <i>Statement of cash flows</i> and HKFRS 7, <i>Financial Instruments: Disclosures: Supplier finance arrangements</i>	1 January 2024
Amendments to HKAS 21, <i>The effects of changes in foreign exchange rates: Lack of exchangeability</i>	1 January 2025

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements.

(d) Basis of consolidation

The consolidated financial statements include the financial statements of the Authority and all its subsidiaries made up to 31 March.

Subsidiaries are entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

All intercompany transactions, balances and cash flows within the Group are eliminated in full on consolidation.

In the Authority's statement of financial position, investments in subsidiaries are stated at cost less any provision for impairment losses (see Note 2(h)). Any such provisions are recognised as an expense in profit or loss.

(e) Revenue recognition

Revenue is recognised when control over a product or service is transferred to the customer, or the lessee has the right to use the asset, at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

2. Material accounting policies (Continued)

(e) Revenue recognition (Continued)

Further details of the Group's revenue and other income recognition policies are as follows:

- (i) Income from sale of properties developed for sale in the ordinary course of business is recognised when legal assignment is completed, which is the point in time when the customer has the ability to direct the use of the property and obtain substantially all of the remaining benefits of the property. Deposits and instalments received on properties sold prior to the date of revenue recognition are included in contract liabilities (see Note 2(f)).
- (ii) Where the Group receives its share of surplus from property development projects undertaken as joint development projects, sharing of such surplus is recognised in accordance with the terms of the joint development agreements, unless the control of the underlying properties under development have not been transferred. Proceeds received in advance from sale of properties of joint development projects prior to their completion are included in trade and other payables.
- (iii) When the developer is obligated to settle the upfront premium to the Group at the inception of joint development agreement, such upfront premium is recognised as revenue when the Group has no further substantial acts to complete. Generally, such revenue is recognised as soon as the Group has performed its obligations in respect of the upfront premium and it has become non-refundable/non-cancellable.
- (iv) Interest income is recognised on a time-proportion basis using the effective interest method.
- (v) Rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Variable lease payments that do not depend on an index or a rate are recognised as income in the accounting period in which they are earned.
- (vi) Income from Urban Redevelopment Facilitating Services Company Limited is recognised upon completion of the sale of the properties by the owners in accordance with the terms of the sale agreement.

(f) Contract liabilities

A contract liability is recognised when the customer pays non-refundable consideration before the Group recognises the related revenue (see Note 2(e)). A contract liability would also be recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see Note 2(i)).

2. Material accounting policies (Continued)

(g) Property, plant and equipment

Building comprises rehousing blocks, preservation properties, retained properties, and commercial premises held for self-use. Rehousing blocks represent properties held by the Group for the intended purpose of providing interim accommodation for affected tenants of development projects who are normally charged a rent which is substantially below the market value, with a view to assist primarily the dispossessed tenants who are yet to obtain public housing units. Preservation properties are properties that are of historical or architectural interest to be preserved by the Group. Retained properties represent redeveloped properties held by the Group for conserving the cultural characteristics of the projects before redevelopment and receives rental income.

All property, plant and equipment are stated at historical cost less accumulated depreciation and impairment losses (see Note 2(h)). Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed in profit or loss during the financial period in which they are incurred.

Amortisation on interests in leasehold land and depreciation on other assets is calculated to write off their costs less residual values, if any, over their anticipated useful lives on a straight line basis as follows:

Interests in leasehold land	– Over the period of the unexpired lease
Buildings	– 50 years or over the period of the unexpired lease if less than 50 years
Leasehold improvements	– Office: Over 10 years or the life of the respective lease, whichever is the shorter Non-office: 50 years or over the period of the unexpired terms of the leases if less than 50 years
Plant and machinery	– 10 years
Motor vehicles	– 4 years
Furniture and office equipment	– 3 to 5 years
Properties leased for own use	– Over the period of the lease

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see Note 2(h)).

Gains and losses on disposals are determined by comparing net disposal proceeds with carrying amount. These are included in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

2. Material accounting policies (Continued)

(h) Credit losses and impairment of assets

(i) Credit losses from financial instruments and lease receivables

The Group recognises a loss allowance for expected credit loss ("ECLs") on the following items:

- financial assets measured at amortised cost (including cash and bank balances, trade receivables, investments at amortised cost, financial assets included in prepayments, deposits and other receivables, building rehabilitation loans and amounts due from joint development projects); and
- lease receivables.

Financial assets measured at fair value, including investments measured at fair value through profit or loss ("FVPL"), are not subject to the ECLs assessment.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

The expected cash shortfalls are discounted using the following discount rates where the effect of discounting is material:

- fixed-rate financial assets and trade and other receivables: effective interest rate determined at initial recognition or an approximation thereof;
- variable-rate financial assets: current effective interest rate;
- lease receivables: discount rate used in the measurement of the lease receivable.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

2. Material accounting policies (Continued)

(h) Credit losses and impairment of assets (Continued)

(i) Credit losses from financial instruments and lease receivables (Continued)

ECLs are measured on either of the following bases:

- 12-month ECLs: these are losses that are expected to result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are losses that are expected to result from all possible default events over the expected lives of the items to which the ECLs model applies.

Loss allowances for trade receivables and lease receivables are always measured at an amount equal to lifetime ECLs. ECLs on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.

For all other financial instruments, the Group recognises a loss allowance equal to 12-month ECLs unless there has been a significant increase in credit risk of the financial instrument since initial recognition, in which case the loss allowance is measured at an amount equal to lifetime ECLs.

Significant increases in credit risk

In assessing whether the credit risk of a financial instrument has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial instrument assessed at the reporting date with that assessed at the date of initial recognition. In making this reassessment, the Group considers that a default event occurs when (i) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (ii) the financial asset is 90 days past due. The Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- failure to make payments of principal or interest on their contractually due dates;
- an actual or expected significant deterioration in a financial instrument's external or internal credit rating (if available);
- an actual or expected significant deterioration in the operating results of the debtor; and
- existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

2. Material accounting policies (Continued)

(h) Credit losses and impairment of assets (Continued)

(i) Credit losses from financial instruments and lease receivables (Continued)

Significant increases in credit risk (Continued)

Depending on the nature of the financial instruments, the assessment of a significant increase in credit risk is performed on either an individual basis or a collective basis. When the assessment is performed on a collective basis, the financial instruments are grouped based on shared credit risk characteristics, such as past due status and credit risk ratings.

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECLs amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

Evidence that a financial asset is credit-impaired includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or past due event;
- it becoming probable that the borrower will enter into bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; or
- the disappearance of an active market for a security because of financial difficulties of the issuer.

Write-off policy

The gross carrying amount of a financial asset or lease receivable is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

(ii) Impairment of other assets

Assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

2. Material accounting policies (Continued)

(i) Financial assets and liabilities

The Group classifies its financial assets in the following categories: financial assets measured at amortised cost, at FVPL and at fair value through other comprehensive income ("FVOCI"). The classification of the financial asset is based on the business model under which the financial asset is managed and its contractual cash flow characteristics. Management determine the classification of its financial assets at initial recognition.

The Group's policies for investments in debt securities are set out below.

Investments in debt securities are recognised/derecognised on the date the Group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs, except for those investments measured at FVPL for which transaction costs are recognised directly in profit or loss. These investments are subsequently accounted for as follows, depending on their classification:

- amortised cost, if the investment is held for the collection of contractual cash flows which represent solely payments of principal and interest. Interest income from the investment is calculated using the effective interest method.
- FVOCI — recycling, if the contractual cash flows of the investment comprise solely payments of principal and interest and the investment is held within a business model whose objective is achieved by both the collection of contractual cash flows and sale. Changes in fair value are recognised in other comprehensive income, except for the recognition in profit or loss of expected credit losses, interest income (calculated using the effective interest method) and foreign exchange gains and losses. When the investment is derecognised, the amount accumulated in other comprehensive income is recycled from equity to profit or loss.
- FVPL, if the investment does not meet the criteria for being measured at amortised cost or FVOCI (recycling). Changes in the fair value of the investment (including interest) are recognised in profit or loss.

Purchases and sales of financial assets are recognised on the trade-date — the date on which the Group commits to purchase or sell the asset. Investments at FVPL are initially recognised at fair value and transaction costs are expensed in profit or loss. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

Financial liabilities are recognised initially at fair value, net of transaction costs incurred. Financial liabilities are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

2. Material accounting policies (Continued)

(j) Leased assets

(i) As a lessee

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets. When the Group enters into a lease in respect of a low-value asset, the Group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the Group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The lease liability is also remeasured when there is a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract ("lease modification") that is not accounted for as a separate lease. In this case the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification.

The Group presents right-of-use assets in "property, plant and equipment" and presents lease liabilities under "trade and other payables" in the consolidated statement of financial position.

2. Material accounting policies (Continued)

(j) Leased assets (Continued)

(ii) As a lessor

When the company acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to the ownership of an underlying assets to the lessee. If this is not the case, the lease is classified as an operating lease.

When a contract contains lease and non-lease components, the company allocates the consideration in the contract to each component on a relative stand-alone selling price basis. The rental income from operating leases is recognised in accordance with note 2(e)(v).

(k) Properties under development

Properties under development represent all costs incurred by the Group in connection with property development, and include mainly acquisition costs, cost of development, borrowing costs, costs of rehousing units (see Note 2(m)) and other direct costs incurred in connection with the development, less any provisions for impairment losses (see Note 2(h)). For preservation properties and retained properties, the properties are transferred to property, plant and equipment at cost upon completion.

Upon disposal of the development properties, the relevant cost of the properties will be apportioned between the part to be retained and the part to be sold on an appropriate basis.

The relevant cost for the part to be sold will be charged as "direct costs" to profit or loss at the inception of the joint development agreement.

(l) Properties held for sale and properties under development for sale

Properties held for sale and properties under development for sale at the end of the reporting period are stated at the lower of cost and net realisable value.

(m) Costs of rehousing units provided by the Hong Kong Housing Authority and the Hong Kong Housing Society

The Hong Kong Housing Authority and the Hong Kong Housing Society have agreed to provide certain rehousing units to the Group. In return, the Group will pay for the reservation fees until a tenant is moved into the unit and the allocation costs of the rehousing unit. These costs are recognised as part of the cost of properties under development referred to in Note 2(k).

(n) Provisions, contingencies and onerous contracts

(i) Provisions and contingencies

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of economic benefits will be required to settle the obligation; and the amount can be reliably estimated. Provisions are not recognised for future operating losses, except for those cases where the Group has a present obligation as a result of committed events.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow of economic benefits with respect to any one item included in the same class of obligations may be small.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

2. Material accounting policies (Continued)

(n) Provisions, contingencies and onerous contracts (Continued)

(i) Provisions and contingencies (Continued)

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain events not wholly within the control of the Group.

A contingent asset is not recognised but is disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable. When inflow is virtually certain, an asset is recognised.

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic benefits will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the consolidated financial statements. When a change in the probability of an outflow of economic benefits occurs so that the outflow is probable, it will then be recognised as a provision.

(ii) Onerous contracts

An onerous contract exists when the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract. Provisions for onerous contracts are measured at the present value of the lower of the expected cost of terminating the contract and the net cost of fulfilling the contract. The cost of fulfilling the contract includes both the incremental costs of fulfilling that contract and an allocation of other costs that relate directly to fulfilling that contract.

(o) Current and deferred income tax

Income tax expenses comprise current tax and movements in deferred tax assets and liabilities.

Current tax is the expected tax payable on the taxable profit for the year. Taxable profit differs from profit as reported in profit or loss because it excludes items of income or expenses that are taxable or deductible in other years and it further excludes profit or loss items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantially enacted at the end of the reporting period.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted at the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised to the extent that it is probable that future taxable income will be available against which the temporary differences can be utilised.

The Group recognised deferred income tax assets and deferred income tax liabilities separately in relation to its lease liabilities and right-of-use assets.

2. Material accounting policies (Continued)

(p) **Borrowing costs**

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset.

Other borrowing costs are charged to profit or loss in the period in which they are incurred.

(q) **Translation of foreign currencies**

(i) **Functional and presentation currency**

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Hong Kong Dollars, which is the Group's presentation currency.

(ii) **Transactions and balances**

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

(r) **Joint development projects**

The arrangements entered into by the Group with property developers for redevelopment projects are considered to be joint development and are accounted for in accordance with the terms of the development agreements. The Group's share of income earned from such development is recognised in profit or loss in accordance with the bases set out in Notes 2(e)(ii) and (iii).

Where property is received by the Group as its share of distribution of assets from joint development projects, such property is recorded within non-current assets at its fair value at the time when agreement is reached or, if a decision is taken for it to be disposed of, at the lower of this value and net realisable value within current assets.

(s) **Cash and cash equivalents**

Cash and cash equivalents comprise cash and bank balances and deposits held at call with banks with original maturities of three months or less.

(t) **Employee benefits**

Salaries and annual leave are accrued and recognised as an expense in the year in which the associated services are rendered by the employees of the Group.

The Group operates defined contribution schemes and pays contributions to scheme administrators on a mandatory or voluntary basis. The contributions are recognised as an expense when they are due.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

2. Material accounting policies (Continued)

(u) Related parties

(i) *A person, or a close member of that person's family, is related to the Group if that person:*

- (1) has control or joint control over the Group;
- (2) has significant influence over the Group; or
- (3) is a member of the key management personnel of the Group or the Group's parent.

(ii) *An entity is related to the Group if any of the following conditions applies:*

- (1) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (2) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
- (3) The entity is controlled or jointly controlled by a person identified in (i).
- (4) A person identified in (i)(1) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

3. Financial risk management and fair value of financial instruments

(a) Financial risk factors

The Group's activities expose it to a variety of financial risks: cash flow interest rate risk, credit risk, liquidity risk and foreign exchange risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise the potential adverse effects on the Group's financial performance.

(i) *Cash flow interest rate risk*

The Group is exposed to cash flow interest rate risk due to the fluctuation of the prevailing market interest rate on bank deposits. Nevertheless, the Group's surplus/deficit and operating cash flows are substantially independent of changes in market interest rates.

3. Financial risk management and fair value of financial instruments (Continued)

(a) Financial risk factors (Continued)

(ii) Credit risk

Credit risk is managed on a group basis. Credit risk arises from investments, cash and bank balances, building rehabilitation loans, and trade and other receivables.

The credit risk on investments at amortised cost is limited as issuers are mainly with high credit ratings assigned by international credit rating agencies.

The credit risk on cash and bank balances is limited because most of the funds are placed in banks with credit ratings, ranging from Aa1 to A3 and there is no concentration in any particular bank.

The credit risk on building rehabilitation loans is limited as the Group has monitoring procedures to ensure that follow-up action is taken to recover overdue debts and place charges on the properties.

The credit risk on trade receivables is limited as rental deposits in the form of cash are usually received from tenants.

The Group measures loss allowances for trade and lease receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. Given the Group has not experienced any significant credit losses in the past, the allowance for expected credit losses is insignificant.

(iii) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through committed credit facilities.

Management monitors rolling forecasts of the Group's cash and bank balances on the basis of expected cash flow.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period from the end of the reporting period to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying amounts (except for debt securities issued which include interest element), as the impact of discounting is insignificant.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

3. Financial risk management and fair value of financial instruments (Continued)

(a) Financial risk factors (Continued)

(iii) Liquidity risk (Continued)

	2024	2023
	\$'000	\$'000
Less than 1 year		
Trade and other payables	2,214,926	2,234,790
Amounts due to joint development projects	256,653	244,404
Debt securities issued	<u>19,197</u>	<u>320,928</u>
Between 1 to 3 years		
Trade and other payables	56,132	36,203
Debt securities issued	<u>519,250</u>	<u>538,447</u>
Between 3 to 5 years		
Trade and other payables	<u>14,920</u>	<u>14,920</u>
Over 5 years		
Trade and other payables	<u>330,862</u>	<u>334,506</u>

(iv) Foreign exchange risk

The Group has certain cash and bank balances and investments denominated in foreign currencies, which are exposed to foreign currency risk. When the exchange rates of foreign currencies against the Hong Kong dollar fluctuate, the value of the cash and bank balances and investments denominated in foreign currencies translated into Hong Kong dollar will vary accordingly.

Foreign exchange risk sensitivity

As at 31 March 2024, if Hong Kong dollar had weakened/strengthened by 1% against foreign currencies with all other variables held constant, the deficit of the Group would increase/decrease by approximately \$11,390,000 (2022/23: \$15,969,000) resulting from the foreign exchange gains/losses on translation of cash and bank balances and investments denominated in foreign currencies.

(b) Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to promote urban renewal in Hong Kong by way of redevelopment, rehabilitation, retrofitting, revitalisation and heritage preservation.

The Group's working capital is mainly financed by the Government's equity injection, accumulated surplus and debt securities issued. The Group also maintains credit facilities to ensure the availability of funding when needed.

3. Financial risk management and fair value of financial instruments (Continued)

(c) Fair value measurement

The carrying amounts of the Group's financial assets including amounts due from joint development projects, cash and bank balances, investments at amortised cost and trade and other receivables; and financial liabilities including amounts due to joint development projects and trade and other payables, approximate their fair values.

The carrying amounts of the Group's building rehabilitation loans and debt securities issued approximate their fair value as the impact of discounting is insignificant.

4. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectation of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Impairment of properties and provision for a committed project

Properties are tested for impairment annually or more frequently if events or changes in circumstances indicate that the asset might be impaired in accordance with the accounting policy stated in Note 2(h).

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past and committed events in accordance with the accounting policy stated in Note 2(n). When the estimated value of the committed project is lower than the estimated development and related costs of the project, a provision would be recognised.

The valuations of properties and provision for committed projects are made on the basis of the "Market Value" adopted by the Hong Kong Institute of Surveyors ("HKIS"). The valuation is performed annually by external valuers who are qualified members of the HKIS. The Group's management review the assumptions used by the external valuers by considering the information from a variety of sources including (i) current prices in an active market for properties of different nature, condition or location, adjusted to reflect those differences; (ii) recent prices of comparable properties in less active markets, with adjustments to reflect any changes in economic conditions since the date of the transactions that occurred at those prices; (iii) expected arrangement with property developers on tender awarded; (iv) estimated development and related costs and allocation thereof; and (v) discount rate used in land value assessment, which is made with reference to the Prime Rate.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

4. Critical accounting estimates and judgements (Continued)

Impairment of properties and provision for a committed project sensitivity

As at 31 March 2024, if the respective estimated upfront premium to be received on the projects had been increased/decreased by 5% with all other variables held constant, the deficit of the Group for the year would decrease/increase by approximately \$298,500,000 (2022/23: \$584,000,000) resulting from the change in provision for impairment on properties and committed projects.

The final impairment amount for properties and the ultimate losses arise from the committed projects would be affected by the actual realised value and development and related costs and the final arrangements with the property developers.

5. Revenue and other income, net

(a) Revenue

(i) Disaggregation of revenue

Disaggregation of revenue from contracts with customers by major products or service lines is as follows:

	2024	2023
	\$'000	\$'000
Revenue recognised outside the scope of HKFRS 15		
– Upfront premium from property developers	1,940,000	4,841,000
– Share of property development surplus on joint development projects	448,976	475,811
Revenue from contracts with customers within the scope of HKFRS 15		
– Sale of properties	634,946	196,572
	<u>3,023,922</u>	<u>5,513,383</u>

(ii) Revenue expected to be recognised in the future arising from contracts with customers in existence at the reporting date

At 31 March 2024, the cumulative aggregate amount of revenue expected to be recognised in the consolidated statement of comprehensive income in the future from pre-completion sales contracts entered into in relation to the Group's properties held for sale pending transfer of control amounted to \$969,414,000 (2022/23: \$170,501,000) which will be recognised when the properties are legally assigned to the customers. The Group will recognise the expected revenue in future on the basis that control over ownership of the property has been passed to the customer, which is expected to occur over the next 36 months.

5. Revenue and other income, net (Continued)

(b) Other income, net

Other income, net recognised during the year represents:

	2024	2023
	\$'000	\$'000
Interest income	890,008	517,922
Rental income	181,084	130,202
Miscellaneous income	6,155	3,357
Net foreign exchange loss	(53,732)	(76,208)
	<u>1,023,515</u>	<u>575,273</u>

6. Operating deficit before income tax

Operating deficit before income tax is arrived at after charging/(crediting) the following items:

(a) Other items:

	2024	2023
	\$'000	\$'000
Cost of properties under joint development projects	3,095,501	5,291,465
Cost of properties sold	445,268	105,986
Staff costs* (excluding directors' and senior management's remuneration)	523,424	489,934
Rehabilitation and retrofit expenses	86,808	45,354
Revitalisation and preservation expenses	15,634	17,054
Place making expenses^	6,155	9,482
Outgoings in respect of preservation properties, retained properties and rehousing units	<u>155,231</u>	<u>139,346</u>
Depreciation		
– Depreciation	253,082	242,150
– Less: Depreciation capitalised	(25,123)	(27,373)
	<u>227,959</u>	<u>214,777</u>
Auditor's remuneration		
– Audit services	<u>534</u>	<u>534</u>

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

6. Operating deficit before income tax (Continued)

Operating deficit before income tax is arrived at after charging/(crediting) the following items: (Continued)

(a) Other items: (Continued)

	2024	2023
	\$'000	\$'000
Impairment on properties		
– Provision for impairment on properties held for sale	2,060	4,398
– Write back of provision for impairment on property, plant and equipment	(14,408)	(42,776)
– Provision for impairment on properties under development	3,101,600	3,074,000
	<u>3,089,252</u>	<u>3,035,622</u>
Interest expenses		
– Interest on lease liabilities	3,564	1,425
– Less: Interest on lease liabilities capitalised	(2,497)	(786)
	<u>1,067</u>	<u>639</u>
– Interest expenses on debt securities issued	19,992	30,914
– Less: Interest expenses capitalised [#]	(19,992)	(30,914)
	<u>–</u>	<u>–</u>
	<u>1,067</u>	<u>639</u>

* Including salaries and other benefits of \$488,010,000 (2022/23: \$457,900,000) and contribution to provident fund scheme of \$35,414,000 (2022/23: \$32,034,000).

^ Excluding depreciation of \$942,000 (2022/23: \$942,000) and interest expenses of \$35,000 (2022/23: \$58,000) for properties leased for own use.

The borrowing costs have been capitalised at rates ranging from 2.15% to 3.85% per annum (2022/23: 2.15% to 3.85% per annum).

6. Operating deficit before income tax (Continued)

Operating deficit before income tax is arrived at after charging/(crediting) the following items: (Continued)

(b) Managing Director, Executive Directors and senior management's remuneration paid or payable during the year

	2024					
	Fees	Salaries	Provident	Sub-total	Variable	Total
			fund scheme contributions		pay	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Managing Director						
– Wai Chi-sing	–	4,692	–	4,692	1,401	6,093
Executive Directors						
– Carolin Fong Suet-yuen	–	3,082	18	3,100	770	3,870
– Wilfred Au Chun-ho ¹	–	2,351	300	2,651	588	3,239
– Eric Poon Shun-wing ²	–	887	168	1,055	221	1,276
9 Senior management staff & 2 Ex-senior management staff ¹	–	23,551	2,641	26,192	6,692	32,884
Total ³	–	34,563	3,127	37,690	9,672	47,362
	2023					
	Fees	Salaries	Provident	Sub-total	Variable	Total
	\$'000	\$'000	fund scheme contributions	\$'000	pay	\$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Managing Director						
– Wai Chi-sing	–	4,646	–	4,646	1,388	6,034
Executive Directors						
– Eric Poon Shun-wing	–	3,084	393	3,477	770	4,247
– Carolin Fong Suet-yuen ⁴	–	1,524	9	1,533	381	1,914
– Ian Wong Wai-kuen ⁵	–	–	–	–	–	–
9 Senior management staff ⁵ & 1 Ex-senior management staff	–	22,794	2,385	25,179	6,612	31,791
Total ³	–	32,048	2,787	34,835	9,151	43,986

Notes:

- The Executive Director ceased to be a senior management staff on 14 July 2023 and assumed his role with effect from 15 July 2023.
- The Executive Director retired on 14 July 2023.
- Excluding compensation in lieu of leave in the aggregate sum of \$881,000 (2022/23: \$938,000).
- The Executive Director assumed her role with effect from 3 October 2022.
- A senior management staff was appointed as Executive Director from 6 January 2022 to 2 October 2022 on top of his current employment as senior management staff.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

6. Operating deficit before income tax (Continued)

Operating deficit before income tax is arrived at after charging/(crediting) the following items: (Continued)

(b) Managing Director, Executive Directors and senior management's remuneration paid or payable during the year (Continued)

	<u>2024</u>	<u>2023</u>
Their remuneration fell within the following bands:	No. of Individuals	No. of Individuals
\$1 to \$500,000	–	1
\$1,000,001 to \$1,500,000	2	–
\$1,500,001 to \$2,000,000	–	2
\$2,000,001 to \$2,500,000	2	–
\$3,000,001 to \$3,500,000	4	3
\$3,500,001 to \$4,000,000	2	2
\$4,000,001 to \$4,500,000	2	3
\$4,500,001 to \$5,000,000	1	1
\$6,000,001 to \$6,500,000	1	1
Total	<u>14</u>	<u>13</u>

There were no payments made or benefits provided in respect of the termination of director service or consideration provided to/receivable by third parties in respect of the services of directors, whether in the capacity of directors or in any other capacity while directors.

There were no loans or quasi-loans provided to the directors.

No significant transactions, arrangements or contracts in relation to the Group's business to which the Authority was a party, and in which a director of the Authority had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

6. Operating deficit before income tax (Continued)

Operating deficit before income tax is arrived at after charging/(crediting) the following items: (Continued)

(c) Other members of the Board

Fees for the Chairman and Non-Executive members of the Board (excluding the government public officers who are not entitled to receive any fees) are as follows:

	2024	2023
	\$'000	\$'000
Chairman		
Mr Chow Chung-kong, GBM, GBS, JP	100	100
Non-Executive Directors (non-public officers)		
Mr Evan Au Yang Chi-chun (<i>up to 30 Nov 2023</i>)	43	65
Mr William Chan Fu-keung, BBS	65	65
Dr Chan Ka-kui, GBS, JP (<i>from 1 May 2022</i>)	65	60
Ms Judy Chan Ka-pui (<i>up to 30 Apr 2022</i>)	–	5
The Honourable Vincent Cheng Wing-shun, MH, JP	65	65
Ms Ivy Chua Suk-lin	65	65
Mr Andy Ho Wing-cheong, MH	65	65
The Honourable Kwok Wai-keung, JP	65	65
Ir Janice Lai Wai-man (<i>from 1 May 2022</i>)	65	60
Sr Alexander Lam Tsan-wing (<i>from 1 Dec 2023</i>)	22	–
Mrs Sylvia Lam Yu Ka-wai, SBS (<i>from 1 May 2022</i>)	65	60
Ir The Honourable Michael Lee Chun-Keung, JP (<i>from 1 Dec 2023</i>)	22	–
Dr Lee Ho-yin (Note) (<i>up to 30 Nov 2023</i>)	–	22
Ms Elaine Lo Yuen-man, MH	65	65
Mr Roger Luk Koon-hoo, BBS, JP (<i>up to 30 Apr 2022</i>)	–	5
Professor Tang Bo-sin, MH	65	65
Ms Judy Tong Kei-yuk	65	65
The Honourable Tony Tse Wai-chuen, BBS, JP	65	65
Mrs Cecilia Wong Ng Kit-wah (<i>up to 30 Apr 2022</i>)	–	5
Mr Michael Wong Yick-kam, MH, JP (<i>up to 30 Apr 2022</i>)	–	5
Mr Stephen Wong Yuen-shan (<i>up to 28 Dec 2022</i>)	–	48
Ms Yvonne Yeung Kin-ha (<i>from 1 May 2022</i>)	65	60
	<u>1,032</u>	<u>1,080</u>

Note: The Non-Executive Director ceased to receive any fees from the Authority with effect from 4 August 2022.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

6. Operating deficit before income tax (Continued)

Operating deficit before income tax is arrived at after charging/(crediting) the following items: (Continued)

(d) Five highest paid individuals

	2024	2023
	\$'000	\$'000
The five individuals whose emoluments were the highest in the Group for the year ended 31 March 2024 include the Managing Director, two Executive Directors and two senior management staff (2022/23: the Managing Director, Executive Director and three senior management staff).		
The total emoluments earned by the five highest paid individuals during the year are as follows:		
Fixed – Salaries	17,271	16,827
– Provident fund scheme contributions	1,105	1,426
Sub-total	18,376	18,253
Variable pay	4,969	4,941
Total**	<u>23,345</u>	<u>23,194</u>

Their remuneration fell within the following bands:

	No. of Individuals	No. of Individuals
\$3,500,001 to \$4,000,000	1	–
\$4,000,001 to \$4,500,000	2	3
\$4,500,001 to \$5,000,000	1	1
\$6,000,001 to \$6,500,000	1	1
Total	<u>5</u>	<u>5</u>

** For the year ended 31 March 2024, compensation in lieu of leave of \$240,000 (2022/23: \$696,000) were excluded from the aggregate sum.

7. Income tax expenses

- (a) In accordance with Section 19 of the Urban Renewal Authority Ordinance, the Authority is exempted from taxation under the Inland Revenue Ordinance (Chapter 112).

No provision for Hong Kong profits tax has been made for the Group's subsidiaries as they have no estimated assessable profits for the year (2022/23: Nil).

- (b) As at 31 March 2024, the subsidiaries of the Group have unrecognised deductible temporary differences arising from capital allowance of \$2,702,000 (31 March 2023: \$2,796,000) and tax losses of \$54,090,000 (31 March 2023: \$51,326,000) to carry forward against future taxable income. These tax losses have no expiry date.

8. Property, plant and equipment

(a) Reconciliation of carrying amount

	Other property, plant and equipment							Total
	Retained properties ¹	Preservation properties	Land and buildings	Leasehold improvements	Plant and machinery	Furniture and equipment and motor vehicles	Properties leased for own use	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
At 31 March 2022								
Cost	4,116,560	3,310,823	2,057,183	312,832	133,643	32,216	149,370	10,112,627
Accumulated depreciation	(188,122)	(308,203)	(378,021)	(74,232)	(59,318)	(22,189)	(90,896)	(1,120,981)
Accumulated impairment	(25,709)	(1,302,810)	(412,430)	–	–	–	–	(1,740,949)
Net book value	<u>3,902,729</u>	<u>1,699,810</u>	<u>1,266,732</u>	<u>238,600</u>	<u>74,325</u>	<u>10,027</u>	<u>58,474</u>	<u>7,250,697</u>
Year ended 31 March 2023								
Opening net book value	3,902,729	1,699,810	1,266,732	238,600	74,325	10,027	58,474	7,250,697
Additions/Adjustments ²	83	14,468	–	45,601	4,773	10,454	23,025	98,404
Disposal	–	–	–	–	–	–	(32)	(32)
Depreciation	(92,444)	(41,757)	(32,379)	(17,147)	(9,400)	(5,256)	(43,767)	(242,150)
Write back of provision/ (provision) for impairment	5,500	37,753	(477)	–	–	–	–	42,776
Closing net book value	<u>3,815,868</u>	<u>1,710,274</u>	<u>1,233,876</u>	<u>267,054</u>	<u>69,698</u>	<u>15,225</u>	<u>37,700</u>	<u>7,149,695</u>
At 31 March 2023								
Cost	4,116,643	3,325,291	2,057,183	358,433	138,416	41,323	141,082	10,178,371
Accumulated depreciation	(280,566)	(349,960)	(410,400)	(91,379)	(68,718)	(26,098)	(103,382)	(1,330,503)
Accumulated impairment	(20,209)	(1,265,057)	(412,907)	–	–	–	–	(1,698,173)
Net book value	<u>3,815,868</u>	<u>1,710,274</u>	<u>1,233,876</u>	<u>267,054</u>	<u>69,698</u>	<u>15,225</u>	<u>37,700</u>	<u>7,149,695</u>
Year ended 31 March 2024								
Opening net book value	3,815,868	1,710,274	1,233,876	267,054	69,698	15,225	37,700	7,149,695
Additions/Adjustments ²	–	1,126	–	3,186	273	5,187	73,610	83,382
Transfer from properties under development	889,500	–	–	–	–	–	–	889,500
Depreciation	(105,811)	(42,125)	(33,393)	(18,188)	(8,952)	(5,501)	(39,112)	(253,082)
Write back of provision for impairment	553	11,866	1,989	–	–	–	–	14,408
Closing net book value	<u>4,600,110</u>	<u>1,681,141</u>	<u>1,202,472</u>	<u>252,052</u>	<u>61,019</u>	<u>14,911</u>	<u>72,198</u>	<u>7,883,903</u>
At 31 March 2024								
Cost	5,329,743	3,326,417	2,057,183	361,619	138,689	44,833	214,692	11,473,176
Accumulated depreciation	(386,377)	(392,085)	(443,793)	(109,567)	(77,670)	(29,922)	(142,494)	(1,581,908)
Accumulated impairment	(343,256)	(1,253,191)	(410,918)	–	–	–	–	(2,007,365)
Net book value	<u>4,600,110</u>	<u>1,681,141</u>	<u>1,202,472</u>	<u>252,052</u>	<u>61,019</u>	<u>14,911</u>	<u>72,198</u>	<u>7,883,903</u>

Notes:

1. The Group receives rental income for the retained properties and their aggregate fair value as at 31 March 2024 was \$5,251,000,000 (31 March 2023: \$4,587,525,000).
2. Adjustments represent the changes in estimated resumption and construction costs of properties and leasehold improvements.

The Group's land and buildings comprise mainly rehousing blocks held for the purpose of rehousing affected tenants of development projects and commercial premises held for self-use.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

8. Property, plant and equipment (Continued)

(b) Right-of-use assets

The analysis of the net book value of right-of-use assets by class of underlying asset is as follows:

	31 March 2024	31 March 2023
	<u>\$'000</u>	<u>\$'000</u>
Properties leased for own use, carried at depreciated cost, with remaining lease term of less than 5 years	<u>72,198</u>	<u>37,700</u>

The analysis of expense items in relation to leases recognised in profit or loss is as follows:

	2024	2023
	<u>\$'000</u>	<u>\$'000</u>
Net depreciation charge of right-of-use assets by class of underlying asset:		
– Properties leased for own use	<u>13,989</u>	<u>16,393</u>
Interest on lease liabilities (Note 6(a))	<u>1,067</u>	<u>639</u>

9. Properties under development

As at 31 March 2024, the properties under development are analysed as follows:

	2024	2023
	<u>\$'000</u>	<u>\$'000</u>
Cost, including Home Purchase Allowance (“HPA”) (Note (i))		
At 1 April	25,248,900	22,500,967
Add: Additions during the year*	8,174,368	8,015,493
Less: Charged to profit or loss during the year	(3,430,367)	(5,267,560)
Transferred to property, plant and equipment	(1,213,100)	–
Transferred to properties held for sale	(95,600)	–
At 31 March**	<u>28,684,201</u>	<u>25,248,900</u>
Provision for impairment at 31 March	<u>(6,513,800)</u>	<u>(4,052,700)</u>
Balance as at 31 March	<u>22,170,401</u>	<u>21,196,200</u>

* The amount includes depreciation of \$25,123,000 (2022/23: \$27,374,000) and interest expense of \$2,497,000 (2022/23: \$786,000) for properties leased for own use.

** The amount includes accumulated interest and other borrowing costs capitalised of \$265,261,000 (31 March 2023: \$252,251,000).

9. Properties under development (Continued)

As at 31 March 2024, the properties under development are analysed as follows:

	2024	2023
	\$'000	\$'000
Non-current portion	21,048,425	19,979,351
Current portion (development for sale)	1,121,976	1,216,849
	<u>22,170,401</u>	<u>21,196,200</u>

Notes:

- (i) In March 2001, the Finance Committee of the Legislative Council approved, inter alia, the revised basis for calculating the HPA payable to owners of domestic properties and ex-gratia allowances payable to owners and owner-occupiers affected by land resumption. The relevant policies governing the Authority's payment of HPA and ex-gratia allowances for properties acquired/resumed and the clearance of occupiers are based on the above framework which have resulted in a high cost base for the Group's redevelopment projects.

In respect of domestic properties, the assessment of HPA is based on a notional replacement flat of 7 years old which is assumed to be in a comparable quality building, situated in a similar locality in terms of characteristics and accessibility, being at the middle floor with average orientation not facing south or west, and without seaview. The HPA paid to the owner-occupiers represents the difference between the assessed value of the notional 7-year-old flat and estimated market value of the acquired property at the offer date. The owner will also receive the estimated market value of his flat in addition to the HPA.

As at 31 March 2024, the Group's estimated cash outflow in respect of project under acquisition and resumption as well as construction cost for self-developed projects was \$7.2 billion (31 March 2023: \$4.5 billion), without accounting for any future cash inflow for the projects.

- (ii) The Group launched the Flat-for-Flat ("FFF") Scheme to provide domestic owner-occupiers affected by the Group's redevelopment projects commenced after 24 February 2011 with an alternative option to cash compensation. The owner-occupier taking the option of FFF will have to top up if the price of the new flat is higher than the cash compensation for his old flat. The domestic owner-occupiers could have a choice of "in-situ" flats on the lower floors of the new development or flats in an FFF Scheme at Kai Tak.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

10. Building rehabilitation loans

As at 31 March 2024, the building rehabilitation loans are analysed as follows:

	<u>2024</u>	<u>2023</u>
	\$'000	\$'000
Non-current portion	3,354	5,445
Current portion	<u>2,443</u>	<u>3,218</u>
	<u><u>5,797</u></u>	<u><u>8,663</u></u>

The building rehabilitation loans are interest-free, except for default, in which case interest will be charged on the overdue amount at the Prime Lending Rate quoted by The Hongkong and Shanghai Banking Corporation Limited. The Group reserves the right to impose legal charges over the properties for loans of amounts between \$25,001 and \$100,000. All non-current portion of building rehabilitation loans are due within five years from the end of the reporting period.

The maximum exposure to credit risk of the Group is the carrying value of the building rehabilitation loans.

11. Investments

As at 31 March 2024, the debt securities investments are analysed as follows:

	<u>2024</u>	<u>2023</u>
	\$'000	\$'000
Investments at amortised cost		
– Non-current portion	550,000	1,650,000
– Current portion	<u>1,100,000</u>	<u>1,150,000</u>
	<u><u>1,650,000</u></u>	<u><u>2,800,000</u></u>

As at 31 March 2024, the Group's debt securities investments represent high quality corporate bonds.

12. Cash and bank balances

	2024	2023
	\$'000	\$'000
Bank deposits		
Original maturities of 3 months or less	1,361,698	1,495,202
Original maturities of more than 3 months	15,094,656	19,206,414
	<u>16,456,354</u>	<u>20,701,616</u>
Less: Amounts held in trust for joint development projects	(1,244)	(1,219)
	<u>16,455,110</u>	<u>20,700,397</u>
Cash at banks and in hand	88,404	122,772
	<u>16,543,514</u>	<u>20,823,169</u>
Maximum exposure to credit risk	<u>16,543,514</u>	<u>20,823,169</u>
Representing:		
	2024	2023
	\$'000	\$'000
Non-current portion		
– Bank deposits	–	269,000
	<u>–</u>	<u>269,000</u>
Current portion		
– Cash at banks and in hand	88,404	122,772
– Bank deposits	16,455,110	20,431,397
	<u>16,543,514</u>	<u>20,554,169</u>

As at 31 March 2024, cash and bank balances of the Group are denominated in Hong Kong Dollars except for an amount of \$662,547,000 and \$476,477,000 (31 March 2023: \$628,682,000 and \$968,231,000) which are denominated in USD and Renminbi respectively.

The average effective interest rate of time deposits with banks was 4.75% per annum (2022/23: 2.01% per annum). These deposits have an average maturity of 103 days (2022/23: 169 days).

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

12. Cash and bank balances (Continued)

The credit quality of the cash and bank balances, deposited with financial institutions, which are Hong Kong Dollars and denominated in foreign currencies, can be assessed by reference to external credit ratings of the financial institutions and are analysed as follows:

	2024	2023
<u>Rating (Moody's)</u>	<u>\$'000</u>	<u>\$'000</u>
Aa1 – Aa3	9,768,829	9,007,886
A1 – A3	6,260,446	11,322,914
Others	514,239	492,369
	<u>16,543,514</u>	<u>20,823,169</u>

Reconciliation of liabilities arising from financing activities:

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities and liabilities for which cash flows were, or future cash flow will be, classified in the Group's consolidated statement of cash flows as cash flow from financing activities.

	<u>Debt securities issued</u>	
	<u>2024</u>	<u>2023</u>
	<u>\$'000</u>	<u>\$'000</u>
At 1 April	798,601	1,097,775
Changes from financing cash flows:		
– Redemption of debt securities	(300,000)	(300,000)
Other changes:		
– Amortisation of debt securities issuing costs	510	826
At 31 March	<u>499,111</u>	<u>798,601</u>

12. Cash and bank balances (Continued)

Reconciliation of liabilities arising from financing activities: (Continued)

	Lease liabilities	
	2024	2023
	\$'000	\$'000
At 1 April	41,529	62,960
Changes from financing cash flows:		
– Capital element of lease rentals paid	(37,825)	(44,456)
– Interest element of lease rentals paid	(3,564)	(1,425)
Total changes from financing cash flows	(41,389)	(45,881)
Other changes:		
– Increase in lease liabilities from entering into new leases during the year	73,610	23,025
– Interest expense (Note 6(a))	3,564	1,425
Total other changes	77,174	24,450
At 31 March	<u>77,314</u>	<u>41,529</u>

13. Properties held for sale

The Group's properties held for sale are located in Hong Kong and their carrying amounts are analysed as follows:

	2024	2023
	\$'000	\$'000
In Hong Kong, with remaining lease term of:		
– 50 years or more	5,674	5,674
– between 10 and 50 years	511,838	862,791
	<u>517,512</u>	<u>868,465</u>

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

14. Balances with joint development projects

	2024	2023
	\$'000	\$'000
Amounts due from joint development projects	17,521	27,256
Amounts due to joint development projects	<u>(256,653)</u>	<u>(244,404)</u>
	<u><u>(239,132)</u></u>	<u><u>(217,148)</u></u>

All amounts due from/(to) joint development projects are expected to be recovered/settled within one year.

The Group has the following active joint development projects as at 31 March 2024:

Project Name/Location	Land use	Total gross floor area	Actual completion date	Expected completion date
		(m ²)	(calendar year)	(calendar year)
The Zenith/One Wanchai (Wan Chai)	Commercial/Residential	62,310	2006 (Site A & B) 2013 (Site C)	–
* Vision City/Citywalk (Tsuen Wan)	Commercial/Residential	137,885	2007	–
* The Dynasty/Citywalk 2 (Tsuen Wan)	Commercial/Residential	44,404	2008	–
* Vista (Sham Shui Po)	Commercial/Residential	12,708	2009	–
Lime Stardom (Tai Kok Tsui)	Commercial/Residential	19,735	2011	–
* Park Summit (Tai Kok Tsui)	Commercial/Residential	21,402	2013	–
Park Metropolitan (Kwun Tong)	Residential	27,830	2014	–
Park Ivy (Tai Kok Tsui)	Commercial/Residential	4,843	2014	–

14. Balances with joint development projects (Continued)

The Group has the following active joint development projects as at 31 March 2024: (Continued)

Project Name/Location	Land use	Total gross floor area (m ²)	Actual completion date (calendar year)	Expected completion date (calendar year)
* The Avenue/Lee Tung Avenue (Wan Chai)	Commercial/Residential	83,898	2015	–
My Place (Ma Tau Kok)	Commercial/Residential	6,944	2016	–
* SKYPARK/The Forest (Mong Kok)	Commercial/Residential	22,301	2017	–
City Hub (To Kwa Wan)	Commercial/Residential	8,378	2018	–
The Ascent (Sham Shui Po)	Commercial/Residential	7,159	2018	–
93 Pau Chung Street (Ma Tau Kok)	Commercial/Residential	10,345	2018	–
Downtown 38 (Ma Tau Kok)	Commercial/Residential	9,783	2020	–
Monti (Sai Wan Ho)	Residential	5,680	2020	–
Madison Park (Sham Shui Po)	Commercial/Residential	4,884	2020	–
Artisan Garden (Ma Tau Kok)	Commercial/Residential	12,456	2021	–
Grand Central (Kwun Tong)	Commercial/Residential	179,248	2021	–
Seaside Sonata (Sham Shui Po)	Commercial/Residential	58,899	2021	–
Sablier (Tai Kok Tsui)	Commercial/Residential	5,738	2021	–

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

14. Balances with joint development projects (Continued)

The Group has the following active joint development projects as at 31 March 2024: (Continued)

Project Name/Location	Land use	Total gross floor area (m ²)	Actual completion date (calendar year)	Expected completion date (calendar year)
L • LIVING 23 (Tai Kok Tsui)	Commercial/Residential	6,597	2021	–
One Soho (Yau Ma Tei)	Commercial/Residential	12,510	2023	–
The Symphonie (Sham Shui Po)	Commercial/Residential	13,409	2023	–
Bal Residence (Kwun Tong)	Commercial/Residential	6,661	2023	–
The Harmonie (Sham Shui Po)	Commercial/Residential	14,841	2023	–
One Central Place (Sheung Wan)	Commercial/Stadium and Youth Centre/Residential	9,630	–	2024
Peel Street/Graham Street — Site C (Sheung Wan)	Commercial/Office/Hotel	41,460	–	2024
Tonkin Street/ Fuk Wing Street (Sham Shui Po)	Commercial/Residential	9,675	–	2025
Oak Street/Ivy Street (Yau Tsim Mong)	Commercial/Residential	5,571	–	2026
Bailey Street/ Wing Kwong Street (Kowloon City)	Commercial/Residential	66,654	–	2027
Hung Fook Street/ Ngan Hon Street (Kowloon City)	Commercial/Residential	41,229	–	2027

14. Balances with joint development projects (Continued)

The Group has the following active joint development projects as at 31 March 2024: (Continued)

Project Name/Location	Land use	Total gross floor area (m ²)	Actual completion date (calendar year)	Expected completion date (calendar year)
Hung Fook Street/ Kai Ming Street/ Wing Kwong Street (Kowloon City)	Commercial/Residential	48,942	–	2027
Sung Hing Lane/ Kwai Heung Street (Central & Western)	Commercial/Residential	8,804	–	2027
Wing Kwong Street/ Sung On Street (Kowloon City)	Commercial/Residential	25,713	–	2027
Queen's Road West/ In Ku Lane (Central & Western)	Commercial/Residential	11,828	–	2028
@ Shing Tak Street/ Ma Tau Chung Road (Kowloon City)	Commercial/Residential	38,547	–	2029

* Projects with commercial portions jointly held by the developer and the Group for letting and pending for sale

@ Newly awarded projects during the year

The Group is entitled to returns which are predetermined in accordance with the provisions of the joint development agreements.

In respect of the commercial portions of certain projects, the Group has reached supplemental agreements with the respective developers to extend the sale of the commercial portions to a few years after the issuance of the occupation permits. The Group shares certain percentage of any net proceeds derived from the operation of the commercial portions before the sale and includes it as surplus for the year and would also share the future sales proceeds at the same ratio. The Group would account for its share of sales proceeds as surplus from the joint development projects when these commercial portions are sold in the future.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

15. Trade and other receivables

As at 31 March 2024, the trade and other receivables are current in nature and analysed as follows:

	<u>2024</u>	<u>2023</u>
	\$'000	\$'000
Trade receivables and prepayments	219,932	168,748
Interest receivables	197,372	267,454
Other receivables and deposits	<u>30,125</u>	<u>33,898</u>
Balance at 31 March	<u><u>447,429</u></u>	<u><u>470,100</u></u>

All of trade and other receivables are expected to be recovered within one year.

The maximum exposure to credit risk of the Group is the carrying amount of trade and other receivables.

16. Capital

On 21 June 2002, the Finance Committee of the Legislative Council approved a commitment of \$10 billion for injection as equity into the Authority. The Government injected the equity into the Authority in phases over the five financial years from 2002/03 to 2006/07. At 31 March 2024, the Authority had received all five tranches of equity injection of \$10 billion in total.

17. Trade and other payables

As at 31 March 2024, the trade and other payables are analysed as follows:

	Note	2024	2023
		\$'000	\$'000
Contract liabilities	(a)	112,592	61,561
Lease liabilities		77,314	41,529
Trade payables		83,708	78,121
Rental and other deposits received		90,848	163,633
Proceeds received in advance from sale of properties of joint development projects		–	2,033
Other payables		3,383	4,504
Accrued expenses		2,357,698	2,331,237
		<u>2,725,543</u>	<u>2,682,618</u>
Representing:			
		2024	2023
		\$'000	\$'000
Non-current portion		400,806	385,155
Current portion		2,324,737	2,297,463
		<u>2,725,543</u>	<u>2,682,618</u>

Note:

(a) Contract liabilities

Contract liabilities recognised arise from property development activities. Typical payment terms are as follows:

The Group receives certain percentage of the contract value as deposit from customers when they sign the sale and purchase agreement. The deposit is recognised as a contract liability until the properties are completed and transferred to the customers. The rest of the consideration is typically paid when the property is assigned to the customer.

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

17. Trade and other payables (Continued)

Note: (Continued)

(a) Contract liabilities (Continued)

Movements in contract liabilities

	2024	2023
	\$'000	\$'000
Balance at 1 April	61,561	6,255
Decrease in contract liabilities as a result of recognising revenue during the year that was included in the contract liabilities at the beginning of the period	(18,721)	(3,750)
Increase in contract liabilities as a result of receiving forward sales deposits and instalments during the year in respect of property sales not yet completed as at 31 March	69,752	59,056
Balance at 31 March	<u>112,592</u>	<u>61,561</u>

18. Debt securities issued

As at 31 March 2024, the Group has issued the following fixed rate notes under a Medium Term Note programme.

	2024	2023
	\$'000	\$'000
Non-current portion		
HK dollar Fixed rate notes with coupon of 3.85% due 2026	500,000	500,000
Less: Unamortised debt securities issuing costs	(889)	(1,378)
	<u>499,111</u>	<u>498,622</u>
Current portion		
HK dollar Fixed rate notes with coupon of 2.15% due 2023	–	300,000
Less: Unamortised debt securities issuing costs	–	(21)
	<u>–</u>	<u>299,979</u>

19. Provident fund scheme

The Group provides retirement benefits to its eligible employees under defined contribution schemes. In accordance with the Mandatory Provident Fund Schemes Ordinance, the eligible employees enjoy retirement benefits under the Mandatory Provident Fund Exempted ORSO Scheme or the Mandatory Provident Fund Scheme (the "Schemes") under which employer's voluntary contributions have been made. The assets of the Schemes are held separately from those of the Group and managed by independent administrators. The Group normally makes voluntary contributions ranging from 5% to 10% of the employees' monthly salaries depending on the years of service of the employees.

The total amount contributed by the Group into the Schemes for the year ended 31 March 2024 was \$38,541,000 (2022/23: \$34,821,000), net of forfeitures of \$2,917,000 (2022/23: \$3,434,000), which has been charged to the Group's profit or loss for the year.

20. Commitments

(a) Capital commitments

Capital commitments in respect of acquisition of property, plant and equipment at 31 March 2024 are as follows:

	2024	2023
	\$'000	\$'000
Contracted but not yet incurred	<u>4,800</u>	<u>110</u>

(b) Operating lease rental receivable

As at 31 March 2024, undiscounted lease payments under non-cancellable operating leases in place in respect of properties will be receivable by the Group in future periods, except for those commercial portions jointly developed by the developer and the Group, are as follows:

	2024	2023
	\$'000	\$'000
Within 1 year	128,041	127,537
After 1 year but within 2 years	87,159	84,030
After 2 years but within 3 years	21,736	58,056
After 3 years but within 4 years	8,873	8,952
After 4 years but within 5 years	5,026	393
	<u>250,835</u>	<u>278,968</u>

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

21. Significant related party transactions

Transactions entered into by the Group with members of the Board, parties related to them, Government Departments, agencies or Government controlled entities, other than those transactions which are entered into by parties in general in the course of their normal dealings, are considered to be related party transactions pursuant to HKAS 24 (Revised) "Related Party Disclosures".

During the year, the Authority reimbursed the Government an amount of \$53,533,000 (2022/23: \$48,599,000) for actual costs incurred by the Lands Department of the Government (the "Lands Department") in connection with statutory resumption and site clearance work conducted for the redevelopment projects of the Authority. As at 31 March 2024, there was an amount of \$4,506,000 (31 March 2023: \$4,039,000) due to the Lands Department yet to be settled. The amount is unsecured, interest-free and repayable on demand and included in trade and other payables.

In 2011/12, the Authority has contributed \$500,000,000 to Urban Renewal Trust Fund (the "Fund"). During the year, the Authority provided administrative and support services to the Fund for \$2,418,000 (2022/23: \$2,282,000).

During the year, the Authority charged the said Fund \$26,000 (2022/23: \$174,000, including office fitting out) for office accommodation expenses.

As at 31 March 2024, there was an amount of \$126,889,000 (31 March 2023: \$174,841,000) remained in the Fund. The Authority has committed to make further contribution to the Fund in future in the event that its fund balance is fully utilised.

The key management of the Authority refers to members of the Board and their compensations are set out in Notes 6(b) and (c).

22. Statement of Financial Position of the Authority

In accordance with the disclosure requirements of the Hong Kong Companies Ordinance, the statement of financial position of the Authority as at 31 March 2024 is set out as follows:

	Note	2024 \$'000	2023 \$'000
Non-current assets			
Property, plant and equipment		7,844,728	7,109,349
Properties under development		21,048,425	19,979,351
Interest in subsidiaries	22(a)	40,320	40,320
Loan to a subsidiary		14,600	14,600
Building rehabilitation loans		3,354	5,445
Prepayments		604,740	661,867
Investments		550,000	1,650,000
Bank deposits		–	269,000
		<u>30,106,167</u>	<u>29,729,932</u>
Current assets			
Properties held for sale		517,512	868,465
Properties under development for sale		1,121,976	1,216,849
Amounts due from joint development projects		17,521	27,256
Building rehabilitation loans		2,443	3,218
Trade and other receivables		450,512	473,814
Investments		1,100,000	1,150,000
Cash and bank balances		16,543,514	20,554,169
		<u>19,753,478</u>	<u>24,293,771</u>
Total assets		<u><u>49,859,645</u></u>	<u><u>54,023,703</u></u>
Capital and reserve			
Capital		10,000,000	10,000,000
Accumulated surplus		36,378,641	40,298,403
	22(b)	<u>46,378,641</u>	<u>50,298,403</u>
Non-current liabilities			
Trade and other payables		400,806	385,155
Debt securities issued		499,111	498,622
		<u>899,917</u>	<u>883,777</u>
Current liabilities			
Amounts due to joint development projects		256,653	244,404
Trade and other payables		2,324,434	2,297,140
Debt securities issued		–	299,979
		<u>2,581,087</u>	<u>2,841,523</u>
Total capital, reserve and liabilities		<u><u>49,859,645</u></u>	<u><u>54,023,703</u></u>

NOTES TO THE FINANCIAL STATEMENTS

(expressed in Hong Kong Dollars)

22. Statement of Financial Position of the Authority (Continued)

(a) Interest in subsidiaries

	2024	2023
	\$'000	\$'000
Unlisted shares, at cost	1	1
Amounts due from subsidiaries (Note)	85,344	82,022
Less: Provision for impairment	(45,025)	(41,703)
	<u>40,320</u>	<u>40,320</u>

Note:

The amounts due from subsidiaries are unsecured, interest-free and have no fixed terms of repayment. The balances are expected to be recovered more than one year.

The names of the principal subsidiaries, all of which are wholly and directly owned by the Authority and incorporated in Hong Kong, are as follows:

Name	Number of shares	Total share capital \$	Principal activities
Champ Dragon Properties Limited	1	1	Property holding
Ease Shine Development Limited	1	1	Property holding
Full Wisdom Enterprises Limited	1	1	Property holding
High Union Development Limited	1	1	Property holding
Hong Kong Building Rehabilitation Facilitation Services Limited	1	1	Building rehabilitation facilitation services
Joyful Success Investment Limited	1	1	Property holding
Max Grace Properties Limited	1	1	Property holding
Opalman Limited	2	2	Property holding
Sunny Joy Properties Limited	1	1	Property holding
Urban Redevelopment Facilitating Services Company Limited	1	10	Urban redevelopment facilitating services
Well Nice Properties Limited	1	1	Property holding

22. Statement of Financial Position of the Authority (Continued)

(b) Statement of Changes in Equity

	Capital	Accumulated surplus	Total
	\$'000	\$'000	\$'000
Balance at 1 April 2022	10,000,000	43,827,477	53,827,477
Deficit and total comprehensive income for the year	–	(3,529,074)	(3,529,074)
Balance at 31 March 2023	<u>10,000,000</u>	<u>40,298,403</u>	<u>50,298,403</u>
Balance at 1 April 2023	10,000,000	40,298,403	50,298,403
Deficit and total comprehensive income for the year	–	(3,919,762)	(3,919,762)
Balance at 31 March 2024	<u>10,000,000</u>	<u>36,378,641</u>	<u>46,378,641</u>

23. Approval of financial statements

The financial statements were approved by the Board on 13 June 2024.

